



## APPENDIX 1 | Integrative Activities

More information about integrative activities is available on page 9 of the Workbook's Introduction, "What Is This Thing? Will It Really Help You Finance Your Work?"

Integrative Activities		Specific Roles and Leadership Functions
<b>1</b>	<b>Convening Stakeholders for Cross-sector Collaboration and Information Sharing</b>	<ol style="list-style-type: none"> <li>1. Engage stakeholders or multisector partnerships</li> <li>2. Build public will</li> <li>3. Enroll others in advocacy via convening/organizing</li> <li>4. Determine agenda</li> <li>5. Facilitate networking among key leaders</li> <li>6. Provide communications support, including partnering with conveners to build public will (e.g., website, newsletters, outreach)</li> <li>7. Manage meeting logistics</li> <li>8. Create detailed meeting design, including preparation and follow-up</li> </ol>
<b>2</b>	<b>Analyzing and Planning for Regional Health Improvement</b>	<ol style="list-style-type: none"> <li>1. Lead the setting of collective vision and goals; ensure resident involvement in the process</li> <li>2. Devise shared strategy among stakeholders</li> <li>3. Identify critical strategic questions, including differences in interests of stakeholders</li> <li>4. Secure commitments to implement strategy</li> <li>5. Advocate daily for goals and strategy (internal and external)</li> <li>6. Facilitate strategy development process, including conducting of needs assessment</li> <li>7. Serve as a neutral data synthesizer</li> </ol>
<b>3</b>	<b>Designing Ongoing Infrastructure and Governance</b>	<ol style="list-style-type: none"> <li>1. Design and ratify shared governance structure as well as composition and decision-making rules</li> <li>2. Provide strategic oversight of infrastructure and governance</li> <li>3. Build relationships with other oversight groups</li> <li>4. Provide facilitation for interim governance bodies to design governance changes over time</li> <li>5. Manage recruitment, elections, and transitions in membership of governance bodies</li> <li>6. Facilitate communications among oversight groups</li> </ol>
<b>4</b>	<b>Implementing Strategy; Managing Performance of Region-wide Efforts</b>	<ol style="list-style-type: none"> <li>1. Strategic oversight of actual implementation; ensure accountability and effectiveness</li> <li>2. Celebrate successes; share learnings</li> <li>3. Direct and/or manage projects, which might be about supporting work groups or alignment of activities</li> <li>4. Support stakeholders' abilities to work within the partnership (e.g., use the partnerships' systems for sharing data)</li> </ol>
<b>5</b>	<b>Catalyzing Innovation and Redesign</b>	<ol style="list-style-type: none"> <li>1. Set audacious goals</li> <li>2. Lead learning activities</li> <li>3. Create conditions for innovation</li> <li>4. Provide seed capital</li> <li>5. Build human capacity to generate and test innovations</li> <li>6. Conduct and synthesize research</li> <li>7. Facilitate networking</li> <li>8. Manage process of identifying innovations to pursue</li> </ol>
<b>6</b>	<b>Designing Financing Structure and Strategy</b>	<ol style="list-style-type: none"> <li>1. Determine financing vision and strategic priorities</li> <li>2. Create governance structure for funding decisions and accountability management</li> <li>3. Determine financing structure for integrative activities</li> <li>4. Mobilize funding to implement priorities and initiatives</li> <li>5. Research possible financing structures and provide design support               <ol style="list-style-type: none"> <li>a. Develop charitable giving strategy</li> <li>b. Write grants</li> </ol> </li> <li>6. Administer grants, which might include acting as fiscal agent</li> <li>7. Host innovation fund               <ol style="list-style-type: none"> <li>a. Receive and review applications</li> <li>b. Provide recommendations to governance body</li> <li>c. Act as fiscal agent for funds to be redistributed</li> </ol> </li> <li>8. Provide staff support for governance of financing</li> </ol>
<b>7</b>	<b>Advocating for Public Policy</b>	<ol style="list-style-type: none"> <li>1. Set policy priorities</li> <li>2. Build relationships with thought leaders and policymakers</li> <li>3. Communicate impact of policies</li> <li>4. Implement through influence campaigns and more</li> </ol>
<b>8</b>	<b>Monitoring, Measuring, and Evaluating Region-wide Efforts</b>	<ol style="list-style-type: none"> <li>1. Provide strategic guidance and oversight of overall information system</li> <li>2. Review results and modify action plans</li> <li>3. Envision and develop process for sharing results with residents</li> <li>4. Design and facilitate learning and improvement process</li> <li>5. Monitor progress toward shared goals</li> <li>6. Design and facilitate forums for accountability to residents</li> </ol>

ReThink Health is maintaining a comprehensive list of integrative activities and how multisector partnerships and other organizations are getting paid for conducting them. Please email [ThinkWithUs@rethinkhealth.org](mailto:ThinkWithUs@rethinkhealth.org) with any suggested additions.